



Q2 2026 Financial Results

July 29th, 2026

Forward-looking Statements

This presentation contains “forward-looking” statements as defined in the Private Securities Litigation Reform Act of 1995, which are statements that are not historical facts and relate to future conditions, events, or results. These statements are based on management's current expectations or predictions of future conditions, events, or results based on various assumptions and management's estimates of trends and economic factors in the markets in which we are active, as well as our business plans. Words such as “expects,” “anticipates,” “objectives,” “intends,” “plans,” “believes,” “seeks,” “estimates,” “projects,” “forecasts,” “continue,” “may,” “should,” “will,” “goals,” and variations of such words and similar expressions are intended to identify such forward-looking statements. Forward-looking statements include, but are not limited to, statements related to: clinical development activities, including expansion into prostate applications; commercial growth initiatives, including planned expansion of breast and extremities sales specialists; market development opportunities; strategic investments and collaborations, including the anticipated strategic benefits of such investments; expectations regarding disciplined, profitable growth and margin improvement; financial guidance and outlook for 2026, including projected revenue growth, free cash flow, gross margins, and other operating performance metrics; and statements regarding our training and education initiatives, reimbursement and market access efforts, and research and development activities.

Actual results or events could differ materially from those described in any forward-looking statements as a result of various factors, including, without limitation, risks related to global supply chain conditions, inflationary pressures, hospital staffing challenges, product development and product potential, clinical enrollment timing and outcomes, regulatory processes and approvals, financial performance, sales growth, surgeon and product adoption, market awareness of our products, data validation, our visibility at and sponsorship of conferences and educational events, geopolitical and macroeconomic conditions, including armed conflicts and government actions or policies that may affect our business, tax position, or regulatory processes, as well as those risk factors described under Part I, Item 1A., “Risk Factors,” of our most recent Annual Report on Form 10-K, subsequent Quarterly Reports on Form 10-Q, and other filings made from time to time with the Securities and Exchange Commission. Forward-looking statements are not a guarantee of future performance, and actual results may differ materially from those projected. Forward-looking statements speak only as of the date they are made and, except as required by applicable law, we assume no responsibility to publicly update or revise any forward-looking statements.

About Non-GAAP Financial Measures

To supplement our condensed consolidated financial statements, we use the non-GAAP financial measures of EBITDA, which measures earnings before interest, income taxes, depreciation and amortization, EBITDA margin, and Adjusted EBITDA, which further excludes non-cash stock-based compensation expense and the loss on extinguishment of debt, and Adjusted EBITDA margin. We also use the non-GAAP financial measures of Adjusted Net Income and Adjusted Net Income Per Common Share - diluted which excludes non-cash stock-based compensation expense and the loss on extinguishment of debt from Net Loss and Net Loss Per Common Share - diluted. Additionally, we use the non-GAAP financial measure of Free Cash Flow which consists of net cash provided by operating activities, less expenditures for property and equipment, and intangible assets. These non-GAAP measures are not based on any comprehensive set of accounting rules or principles and should not be considered a substitute for, or superior to, financial measures calculated in accordance with GAAP and may be different from non-GAAP measures used by other companies. In addition, these non-GAAP measures should be read in conjunction with our financial statements prepared in accordance with GAAP. The reconciliations of the non-GAAP measures to the most directly comparable financial measures calculated and presented in accordance with GAAP should be carefully evaluated.

We use these non-GAAP financial measures for financial and operational decision-making and as a means to evaluate period-to-period comparisons. We believe that these non-GAAP financial measures provide meaningful supplemental information regarding our performance and that both management and investors benefit from referring to these non-GAAP financial measures in assessing our performance and when planning, forecasting, and analyzing future periods. We believe these non-GAAP financial measures are useful to investors because (1) they allow for greater transparency with respect to key metrics used by management in its financial and operational decision-making and (2) they are used by our institutional investors and the analyst community to help them analyze the performance of our business.

Q2 2026 Business Highlights and 2026 Goals

Michael Dale

President and
Chief Executive Officer



Agenda

1. Q2 2026 Business Highlights

Michael Dale, President and Chief Executive Officer

2. Q2 2026 Financials and 2026 Guidance

Lindsey Hartley, Chief Financial Officer

3. Q&A

Michael Dale, Lindsey Hartley,

Jens Kemp, Chief Marketing Officer

Rick Ditto, VP Global Health Economics, Reimbursement & Policy

Strategic Priorities

01 Growth

15–20% Revenue CAGR + Operating Leverage

02 Market Development

Elective & Planned Procedures + Prostate market development

03 Commercial Expansion

Infrastructure and Sales Force expansion

04 Commercial Excellence

Continuous business model and customer creation process optimization by market

05 Standard Of Care

Clinical evidence generation for societal support, standard of care & coverage requirements

06 Innovation

Product development to drive better benefit versus risk profiles in nerve care

Q2 2026 Business Highlights

Strategic Priorities

01 Growth

15–20% Revenue CAGR + Operating Leverage

- **Q2 Revenue**

\$69.7M, +23.1% YoY

- **Q2 Adjusted EBITDA***

\$8.4M, -4.2 pp as a percent of revenue YoY

- **Capital Structure**

No debt obligations; \$113.4M in cash, equivalents, restricted cash and investments

2026

Target

Disciplined profitable growth; improving margins.

02 Market Development

Elective & Planned + Prostate

- **Extremities**

Steady growth; <50% of total sales for the first time as Breast mix grows

- **OMF / H&N**

Continued adoption momentum; incremental surgeon activation and strong HiPo account execution

- **Breast**

Accelerating growth driven by market development, sales force expansion, and coverage; growth >50% YoY

- **Prostate**

100+ procedures and 10+ active clinical sites

2026

Prostate

Meaningful clinical updates expected EOY 2026

03 Commercial Expansion

Infrastructure + Sales Force Growth

- **Breast**

26 reps, 3 regional directors

- **Extremities**

126 reps, 14 regional directors

- **OMF / H&N**

3 field-based market development managers

- **Prostate**

3 clinical development managers and 1 director

2026

Breast / Ext.

Grow to ~30 breast reps; ~130 extremity reps

* See non-GAAP reconciliations included in Appendix.

Q2 2026 Business Highlights

Strategic Priorities

04 Commercial Excellence

HiPo Accounts, Productivity & Education

- **HiPo Revenue**
51% of growth from HiPo accounts YTD
- **Productivity**
+20% YoY HiPo account productivity
- **Active Accounts**
690 HiPo accounts; added 130+ active surgeons YTD
- **Education**
9 programs YTD; trained 155 surgeons and 63 surgeon pairs.

2026

HiPo & Training

60% of total revenue growth from HiPo; +18% productivity; add 100+ active surgeons. 21 professional education programs; train 300 surgeons and 75 surgeon pairs

05 Standard Of Care

Evidence, Coverage & Reimbursement

- **Avance®**
Commercial payer coverage for Avance is approx. 86% of covered lives in US; Awaiting Aetna coverage decision
- **Clinical Evidence**
REPOSE® published; Nerve-RESTORESM first site activated
- **Coverage**
CMS proposed CY2027 payment rule increases core nerve repair rates, building on 2026 classification gains

2026

Payer & Coverage

Pursue near-universal US coverage (est. 2H 2028)

06 Innovation

Strategic Investment in Nerve Visualization

- **Strategic Investment**
Acquired minority stake in Trace Biosciences
- **Nerve Trace Technology**
Real-time intraoperative nerve visualization
- **Portfolio Positioning**
Complements Avance; Positions Axogen to explore deeper strategic relationship overtime

2026

Program Updates

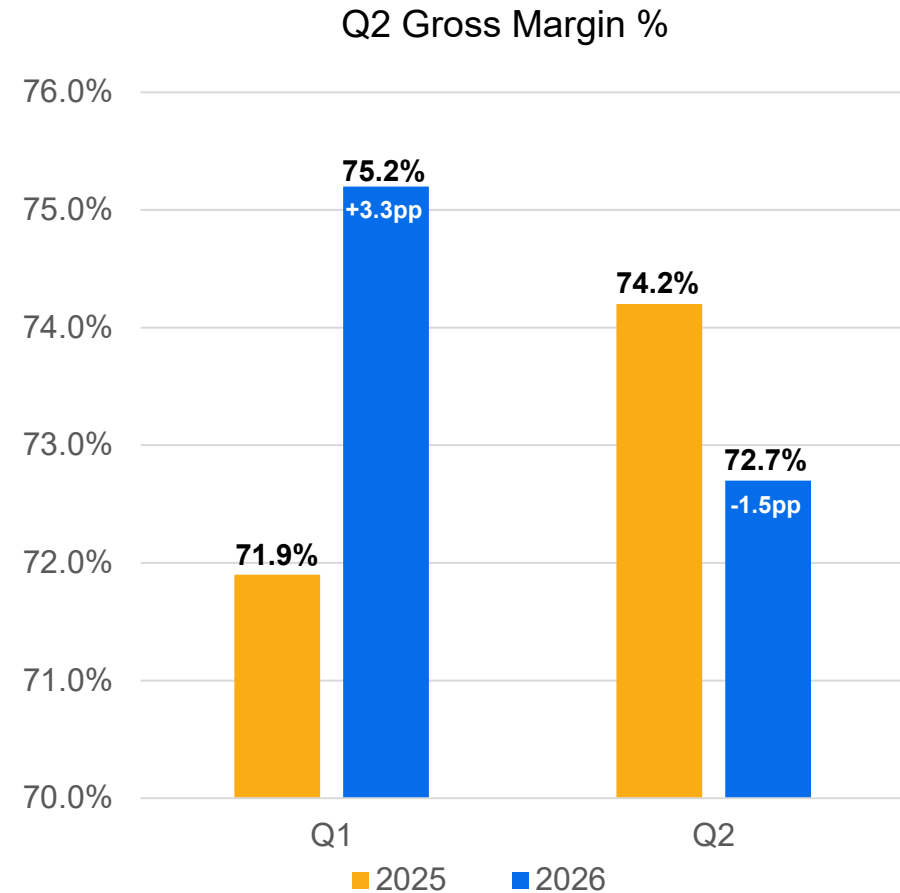
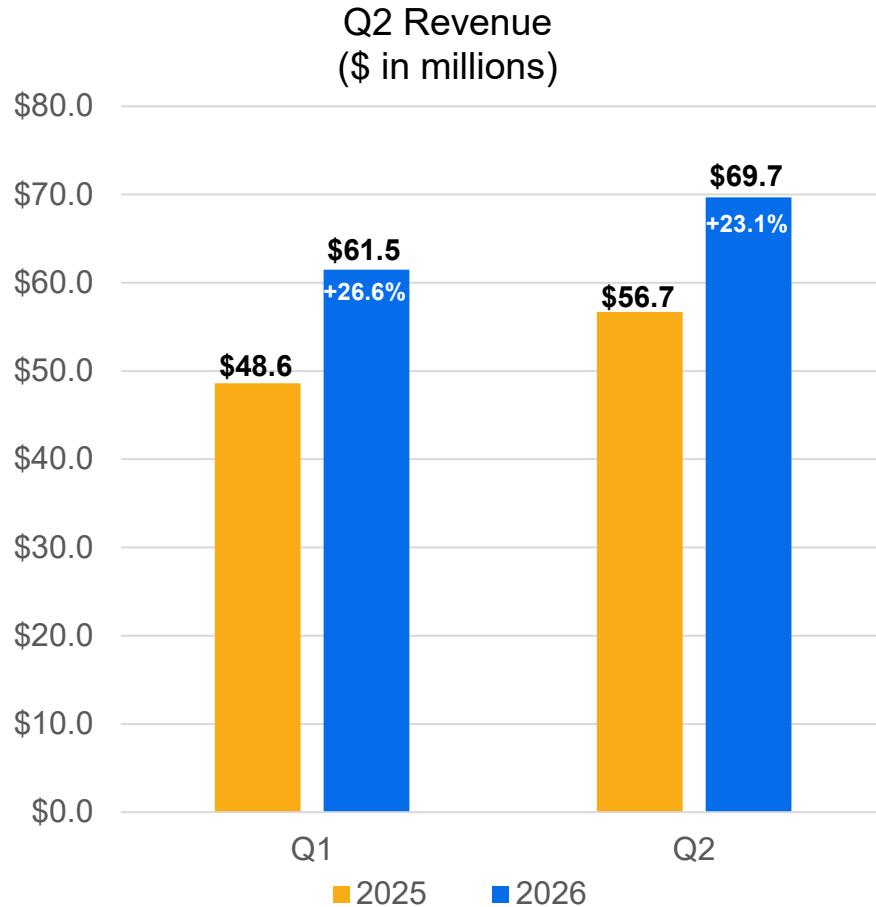
Detailed updates on individual R&D programs in 2H 2026.

Q2 Financials and 2026 Guidance Discussion

Lindsey Hartley
Chief Financial Officer



Q2 2026 Financial Performance



Q2 2026 Financial Performance

(\$ in millions)

	Q2 2026	Q2 2025	Q2 2026 YTD	Q2 2025 YTD
Revenues	\$69.7	\$56.7	\$131.2	\$105.2
Sales and Marketing Expenses	\$30.8	\$23.8	\$59.5	\$44.8
Research and Development Expenses	8.6	6.9	16.1	12.9
General and Administrative Expenses	13.4	9.7	26.3	19.1
Total Costs and Expenses	\$52.8	\$40.3	\$101.9	\$76.9
YoY Change %	30.9%		32.4%	
Change as a % Of Revenue	4.6%		4.5%	

Q2 2026 Financial Performance

(\$ in millions, except per share data)

	Q2 2026	Q2 2025	Q2 2026 YTD	Q2 2025 YTD
Net (Loss) Income	\$(1.5)	\$0.6	\$(21.1)	\$(3.3)
Diluted EPS	\$(0.03)	\$0.01	\$(0.40)	\$(0.07)
Adjusted Net Income *	\$7.3	\$5.7	\$11.4	\$4.8
Adjusted Diluted EPS*	\$0.12	\$0.12	\$0.19	\$0.10
Adjusted EBITDA*	\$8.4	\$9.3	\$14.1	\$12.1
Adjusted EBITDA Margin*	12.1%	16.3%	10.8%	11.5%
Free Cash Flow*			\$4.1	\$(7.2)

* See non-GAAP reconciliations included in Appendix.

Guidance for the Full-Year 2026



Revenue growth of at least
24% or \$279 million



Gross margin of at least **73%**



Free cash flow* positive

* See non-GAAP reconciliations included in Appendix.

Q&A



Michael Dale

President and
Chief Executive Officer



Lindsey Hartley

Chief Financial Officer



Jens Kemp

Chief Marketing Officer



Rick Ditto

VP, Global Health Economics,
Reimbursement & Policy

Thank you

Appendix

Non-GAAP Reconciliations - EBITDA & Adjusted EBITDA: (in thousands)	Three Months Ended June 30,		Six Months Ended June 30,	
	2026	2025	2026	2025
Net (loss) income	\$ (1,516)	\$ 579	\$ (21,100)	\$ (3,255)
Depreciation and amortization expense	1,717	1,723	3,422	3,518
Investment income	(786)	(225)	(1,554)	(497)
Income tax expense	221	37	188	66
Interest expense	1	1,977	695	4,227
EBITDA - non-GAAP	<u>\$ (363)</u>	<u>\$ 4,091</u>	<u>\$ (18,349)</u>	<u>\$ 4,059</u>
EBITDA margin - non-GAAP	<u>(0.5)%</u>	<u>7.2 %</u>	<u>(14.0)%</u>	<u>3.9 %</u>
Non-cash stock-based compensation expense	8,766	5,168	15,609	8,077
Loss on extinguishment of debt	—	—	16,849	—
Adjusted EBITDA - non-GAAP	<u>\$ 8,403</u>	<u>\$ 9,259</u>	<u>\$ 14,109</u>	<u>\$ 12,136</u>
Adjusted EBITDA margin - non-GAAP	<u>12.1 %</u>	<u>16.3 %</u>	<u>10.8 %</u>	<u>11.5 %</u>

Non-GAAP Reconciliation - Adjusted Net Income:

Three Months Ended June 30, 2026

(in thousands, except share and per share amounts)	GAAP Results	Non-cash Stock-based Compensation Expense	Dilutive Shares Impact ⁽¹⁾	Adjusted Results
Revenues	\$ 69,731	\$ —		\$ 69,731
Cost of goods sold	19,057	(1,209)		17,848
Gross profit	50,674	1,209		51,883
Costs and expenses:				
Sales and marketing	30,827	(2,004)		28,823
Research and development	8,589	(1,795)		6,794
General and administrative	13,414	(3,758)		9,656
Total costs and expenses	52,830	(7,557)		45,273
(Loss) income from operations	(2,156)	8,766		6,610
Other income (expense):				
Investment income	786	—		786
Interest expense	(1)	—		(1)
Other expense, net	(145)	—		(145)
Total other income, net	640	—		640
Net (loss) income	\$ (1,516)	\$ 8,766		\$ 7,250
 Weighted average common shares outstanding - diluted	 53,339,258	 53,339,258	 6,234,467	 59,573,725
Net (loss) income per common share - diluted	\$ (0.03)	\$ 0.16	\$ (0.01)	\$ 0.12

(1) Due to a GAAP net loss, antidilutive securities are excluded from GAAP diluted weighted average common shares outstanding. However, considering the adjusted net income position, adjusted diluted weighted average common shares outstanding incorporates securities that would have been dilutive for GAAP.

Non-GAAP Reconciliation - Adjusted Net Income:

Six Months Ended June 30, 2026

(in thousands, except share and per share amounts)	GAAP Results	Non-cash Stock-based Compensation Expense	Loss on Extinguishment of Debt	Dilutive Shares Impact ⁽¹⁾	Adjusted Results
Revenues	\$ 131,188	\$ —	\$ —		\$ 131,188
Cost of goods sold	34,325	(2,129)	—		32,196
Gross profit	96,863	2,129	—		98,992
Costs and expenses:					
Sales and marketing	59,460	(3,561)	—		55,899
Research and development	16,106	(3,214)	—		12,892
General and administrative	26,285	(6,705)	—		19,580
Total costs and expenses	101,851	(13,480)	—		88,371
(Loss) income from operations	(4,988)	15,609	—		10,621
Other income (expense):					
Investment income	1,554	—	—		1,554
Interest expense	(695)	—	—		(695)
Loss on extinguishment of debt	(16,849)	—	16,849		—
Other expense, net	(122)	—	—		(122)
Total other (expense) income, net	(16,112)	—	16,849		737
Net (loss) income	\$ (21,100)	\$ 15,609	\$ 16,849		\$ 11,358
Weighted average common shares outstanding - diluted	52,562,976	52,562,976	52,562,976	5,966,877	58,529,853
Net (loss) income per common share - diluted	\$ (0.40)	\$ 0.30	\$ 0.32	\$ (0.02)	\$ 0.19

(1) Due to a GAAP net loss, antidilutive securities are excluded from GAAP diluted weighted average common shares outstanding. However, considering the adjusted net income position, adjusted diluted weighted average common shares outstanding incorporates securities that would have been dilutive for GAAP.

Non-GAAP Reconciliation - Adjusted Net Income:

Three Months Ended June 30, 2025

	GAAP Results	Non-cash Stock-based Compensation Expense	Adjusted Results
(in thousands, except share and per share amounts)			
Revenues	\$ 56,662	\$ —	\$ 56,662
Cost of goods sold	14,644	(710)	13,934
Gross profit	42,018	710	42,728
Costs and expenses:			
Sales and marketing	23,804	(1,314)	22,490
Research and development	6,853	(1,029)	5,824
General and administrative	9,689	(2,115)	7,574
Total costs and expenses	40,346	(4,458)	35,888
Income from operations	1,672	5,168	6,840
Other income (expense):			
Investment income	225	—	225
Interest expense	(1,977)	—	(1,977)
Change in fair value of debt derivative liabilities	480	—	480
Other expense, net	179	—	179
Total other expense, net	(1,093)	—	(1,093)
Net income	\$ 579	\$ 5,168	\$ 5,747
Weighted average common shares outstanding - diluted	47,980,830	47,980,830	47,980,830
Net income per common share - diluted	\$ 0.01	\$ 0.11	\$ 0.12

Non-GAAP Reconciliation - Adjusted Net Income:

Six Months Ended June 30, 2025

(in thousands, except share and per share amounts)	GAAP Results	Non-cash Stock-based Compensation Expense	Dilutive Shares Impact ⁽¹⁾	Adjusted Results
Revenues	\$ 105,222	\$ —		\$ 105,222
Cost of goods sold	28,271	(700)		27,571
Gross profit	76,951	700		77,651
Costs and expenses:				
Sales and marketing	44,849	(1,898)		42,951
Research and development	12,944	(1,749)		11,195
General and administrative	19,147	(3,730)		15,417
Total costs and expenses	76,940	(7,377)		69,563
Income from operations	11	8,077		8,088
Other income (expense):				
Investment income	497	—		497
Interest expense	(4,227)	—		(4,227)
Change in fair value of debt derivative liabilities	322	—		322
Other income, net	142	—		142
Total other expense, net	(3,266)	—		(3,266)
Net (loss) income	\$ (3,255)	\$ 8,077		\$ 4,822
Weighted average common shares outstanding - diluted	45,605,419	45,605,419	2,650,576	48,255,995
Net (loss) income per common share - diluted	\$ (0.07)	\$ 0.18	\$ (0.01)	\$ 0.10

(1) Due to a GAAP net loss, antidilutive securities are excluded from GAAP diluted weighted average common shares outstanding. However, considering the adjusted net income position, adjusted diluted weighted average common shares outstanding incorporates securities that would have been dilutive for GAAP.

Non-GAAP Reconciliation - Free Cash Flows (in thousands)		Six Months Ended June 30,	
		2026	2025
Net cash provided by (used in) operating activities	\$	8,786	\$ (5,449)
Purchase of property and equipment		(3,682)	(978)
Cash payments for intangible assets		(1,032)	(793)
Free cash flow	\$	<u>4,072</u>	<u>\$ (7,220)</u>

Large and Underserved \$5.6B* US Nerve Care Opportunity

More than 1.5 million peripheral nerve injuries a year require treatment in Axogen focus markets^{1,2,3,4}

Estimated TAM*	TAM Included Procedures		Inclusion Comments
Extremities \$2.9bn	Traumatic Nerve Injuries ▪ Transected Nerves ▪ Non-Transected Nerve Injuries ▪ Brachial Plexus Nerve Injuries	Chronic Nerve Injuries ▪ Carpal & Cubital Tunnel Revision ▪ Neuroma & Tumor Excisions ▪ Lower Extremity Neuropathy	○ All traumatic transected nerve injuries ○ All traumatic non-transected nerve injuries ○ Revision decompression in upper extremities ○ Lower extremity decompressions, Morton's neuroma excision, and addressable amputations
OMF/H&N \$1.2bn	OMF/H&N Procedures ▪ Mandibular Resection ▪ Iatrogenic Injuries ▪ Orthognathic Surgery	▪ Parotidectomy ▪ Thyroidectomy ▪ Corneal Neurotization ▪ Radical neck dissection	○ Benign and malignant mandible resections ○ H&N procedures
Breast \$677m	Breast Procedures ▪ Autologous Flap Procedures ▪ Implant based reconstruction		○ DEIP flaps and other neurotizable flaps ○ Direct to implant, <400cc
Prostate \$754m	Robotic Assisted Radical Prostatectomies ▪ Nerve Sparing ▪ Unilateral Nerve Sparing ▪ Non-Nerve Sparing		○ All robotic assisted radical prostatectomies ○ Procedure split estimated: 60% Nerve sparing, 20% unilateral nerve sparing and 20% non nerve sparing

* TAM = Addressable procedures X Algorithm utilization X Product ASP

